

**UNITED REFORMED CHURCH THAMES NORTH SYNOD CHARITIES**  
Registered Charity no 1135477

**REPORT AND ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

**Contents**

Page 2–11	Trustees' Report
Page 12	Statement of Financial Activities
Page 13	Balance Sheet
Page 14	Cash flow statement
Page 15–26	Notes to the Accounts
Page 27–28	Independent Auditors' Report



**Trustees' Report**

**Structure, Governance and Management**

The United Reformed Church Thames North Synod Charities is an unincorporated association acting for and on behalf of 117 (2020: 121) churches within the Thames North Province of the United Reformed Church.

Six charities were registered with the Charity Commission in April 2011. This was reduced to five in 2013 when the Religious Education Fund (assets less than £5,000) was absorbed into the General Purposes Fund.

- General Purposes Fund
- General Fund
- Church Buildings Fund
- Retired Ministers Housing Charity
- Welfare Fund

These charities continue to be administered under the umbrella of this one unincorporated association although they continue to be accounted for in their own funds and with their own identified assets as set out in Note 20 to the accounts.

The term Synod is commonly used to encompass the constituent URC churches within Thames North Province and also to denote the representative body comprising persons appointed by the constituent churches and others in accordance with the structure of the United Reformed Church. Synods were established under the provisions of the United Reformed Church Acts 1972, 1981 and 2000 to support the work of the local churches in their outreach and mission and to share the vision of the United Reformed Church's General Assembly

The activities of the Synod are overseen by the Synod Executive, the members of which are the charity trustees of the Synod's funds. Synod Executive meets at least five times a year and receives reports from its committees and personnel involved in discrete areas of its outreach.

Legal ownership of the Synod's land and buildings, investments and other assets is vested in URC Thames North Trust. Day to day oversight of the properties, investments and other assets is the responsibility of the Synod Executive with some Powers delegated to the Resources Committee.

**Appointment of members of Synod Executive**

The Nominations Committee seeks members from the local churches, six members are identified this way and their appointment is confirmed by the Synod Meeting. The Nominations Committee also seeks to identify up to four members whose membership will ensure the Synod Executive fairly represents the membership of the local church congregations. These appointments are also confirmed by the Synod Meeting. The Moderator, the Treasurer and the Deputy Treasurer are ex officio members of the Executive by reason of their appointment.

There is an informal programme for the induction of Trustees and training is given at meetings to ensure they are aware of current practice and issues of charity law.

**Principal risks and uncertainties**

In order to gain an understanding of the risk exposure of the Synod we review each area of our operations annually and use a methodology that will assist the Synod in measuring, evaluating, documenting and monitoring its risks within all areas of its operations. We use our risk management process to identify, monitor, evaluate and escalate risks as they emerge, enabling Officers to take appropriate action wherever possible in order to control them and also enabling the Synod Executive to keep risk management under review.

In 2019 the Trustees undertook a detailed reappraisal of the principal risks and uncertainties facing the organisation. The risk factors addressed below are those which we believe to be the most material to our business model, which could adversely affect the operations, revenue, cash flow or assets of the Synod and which may prevent us from achieving the Synod's strategic objectives. Additional risks and uncertainties currently unknown to us, or which we currently believe are immaterial, may also have an adverse effect on the Synod. Our Risk register is a Standing item of the Synod Executive agenda and is reviewed at each meeting.

**Principal risks and uncertainties (continued)**

Potential risk	Potential impact	Steps to mitigate risk
<b>Governance</b>		
The charity lacks direction, strategy and forward planning	<ul style="list-style-type: none"> <li>• the charity drifts with no clear objectives, priorities or plans</li> <li>• issues are addressed piecemeal with no strategic reference</li> <li>• needs of beneficiaries not fully addressed</li> <li>• financial management difficulties</li> <li>• loss of reputation</li> </ul>	<ul style="list-style-type: none"> <li>• Trustees and officers establish leadership gathering for the purpose of creating a strategic plan setting out the key aims, objectives and policies</li> <li>• align financial plans and budgets to Support findings and objectives identified</li> <li>• monitor financial and operational performance against stated targets</li> <li>• communicate to members and get feedback from Synod meeting</li> </ul>
Loss of key staff	<ul style="list-style-type: none"> <li>• experience or skills lost</li> <li>• operational impact on key projects and priorities</li> <li>• loss of contact base and Corporate knowledge</li> </ul>	<ul style="list-style-type: none"> <li>• succession planning</li> <li>• document systems, plans and projects for effective handover</li> <li>• implement training programmes</li> <li>• agree notice periods and handovers</li> <li>• review and agree recruitment processes</li> </ul>
<b>Operational risk</b>		
Employment issues	<ul style="list-style-type: none"> <li>• employment disputes</li> <li>• health and safety issues</li> <li>• claims for injury, stress, harassment, unfair dismissal</li> <li>• equal opportunity and diversity issues</li> <li>• adequacy of staff training</li> <li>• low morale</li> <li>• abuse of vulnerable beneficiaries</li> </ul>	<ul style="list-style-type: none"> <li>• review recruitment processes and establish checklist of key actions</li> <li>• Ensure staff appraisals conducted on timely basis</li> <li>• Ensure exit interviews conducted for all staff (i.e. employees and agency)</li> <li>• implement job training and development</li> <li>• implement health and safety training and monitoring</li> </ul>
Information technology	<ul style="list-style-type: none"> <li>• systems fail to meet operational need</li> <li>• failure to innovate or update systems</li> <li>• loss/corruption of data e.g. donor base</li> <li>• lack of technical support</li> <li>• breach of data protection law</li> </ul>	<ul style="list-style-type: none"> <li>• Develop IT strategy covering following areas</li> <li>• appraise system needs and options</li> <li>• appraise security and authorisation procedures</li> <li>• implement measures to secure and Protect data</li> <li>• agree implementation and development procedures</li> <li>• use service and support contracts</li> <li>• create disaster recovery procedures</li> <li>• consider outsourcing</li> </ul>
<b>Financial risks</b>		
Pension commitments	<p>Thames North (TNS) is a member of a syndicate of regional synods that have historically agreed to fund any shortfall on a discretionary basis on the two defined benefit pension schemes run by the National URC Church.</p> <p>The pension regulator is no longer happy with the informal nature of this commitment from the synods and is requiring a firm commitment backed by way of guarantee of cash this will have the following impact</p> <ul style="list-style-type: none"> <li>• impact on future cash flows</li> <li>• regulatory action or fines</li> </ul>	<ul style="list-style-type: none"> <li>• Monitor advice issued by national central church and engage in ongoing discussions.</li> </ul>
Capital projects & programmes	<p>TNS provides grants, debt financing to developments in the synod and on occasion are called on to effectively underwrite development schemes that run into trouble albeit on a discretionary basis. This can impact TNS cash flows significantly.</p>	<ul style="list-style-type: none"> <li>• Ensure each development has appropriate governance structures</li> <li>• Ensure each development has secured all funding sources before commencing</li> <li>• Ensure appropriate controls in place to monitor cost</li> </ul>

**Trustees' Report** *(continued)*

**Objects and Activities**

The objects of the Thames North Synod are to advance the Christian religion in accordance with the doctrines, principles and usages of the United Reformed Church, principally in the Thames North area and also support the work of the whole United Reformed Church. The Synod continued to carry out the following activities during 2021:

**(i) Grant, loans and advisory services**

Synod provided advisory services and funding across the Synod, which cover 117 (2020: 121) local churches and projects in the Thames North region. It has given financial support to a great variety of projects run by these local churches alone and ecumenically.

The churches and members of their congregations are encouraged with the support and agreement of their Local area Group to apply for grants and loans to assist with for example, children's and youth work, lay and ministerial training, discipleship development, mission and outreach to the community, spiritual and building development and maintenance.

**(ii) Wider United Reformed Church**

The Synod also supports the work of the whole United Reformed Church through the Inter Synod sharing of financial resources and facilitating the collection of Ministry and Mission funding from the local church network.

**(iii) Public Benefit**

In all our activities we are mindful of the legal requirement for charities to provide public benefit and have had regard to the guidance published in this connection by the Charity Commission.

Thames North Synod gives high priority to the safeguarding of children, young people and adults at risk by supporting local churches to develop robust practices and comply with legislation. The Synod follows guidance received from the URC centrally and has adopted the Good Practice Policy 5 (including appropriate DBS checks and safer recruitment practices) and provides 'Safer Sacred Space' (SSS) training. The Synod's Safeguarding Officer coordinates matters relating to safeguarding and supports and ensures local churches and their Elders (local church trustees) appoint Safeguarding Co-ordinators. The role of Safeguarding Officer is a paid post serving Thames North and Southern Synods.

The Synod Safeguarding Team undertakes regular reviews including assessing needs which informs the safeguarding training requirement for those acting on behalf of the local church. In addition, the Synod arranges SSS and Boundaries training for active ministers. Safeguarding training facilitates the awareness and knowledge of safeguarding at a local church level. The Synod has contracted an independent company thirtyone:eight to further advise and support churches in the Synod via additional training and a 24-hour helpline.

**Achievements and Performance**

The Synod fulfils its objectives through offering support to the churches by providing funding, programme staff and enabling structures as churches seek to fulfil their Christian calling.

Our website continues to be developed for Thames North Synod, for the purpose of improving communication and advocacy of various programme activities. A weekly electronic newsletter shares information widely.

Support is given through personnel appointed to assist with a variety of training of lay and ordained leadership, property matters, discipleship development and work with children and young adults. Others assist with our urban churches, our work in universities, at Heathrow airport and Interfaith dialogue and inter-cultural habits. Synod also supports ecumenical projects and community services (for example, Grassroots, Luton; Chaplaincy at Luton Airport; and University Chaplaincy at Hertfordshire and Bedfordshire Universities).

## **Trustees' Report** (*continued*)

### **Synod Structures**

#### **Committee Structure.**

The streamlining of the Synod's central governance in recent years has significantly improved how the Synod fulfils its role. Joined-up thinking across the Synod's programmes and activities is quite central to the new way of working. The Conveners of all Synod Committees meet regularly with Synod Officers.. The programme staff hold regular team meetings. The Synod Officers (Moderator, Synod Clerk, Treasurer and Assistant Treasurer) meet regularly to monitor any major issues, review progress and administration.

The Synod has five Committees: *Executive, Discipleship, Pastoral, Resources* and *Appointments Advisory*. There is also a *Listed Buildings Advisory Committee*.

The purpose of the *Executive Committee* is to advance Synod decisions relating to the mission, welfare, good governance and well-being of the Thames North Synod of the United Reformed Church. The Executive has a co-ordinating and facilitating role in relation to the work of the other committees and is also the Trustee of Synod.

The purpose of the *Discipleship Committee* is to review and update strategies and plans for nurturing faith across all age ranges and for promoting new patterns of activity to further Synod's mission and growth objectives in the context of Vision 2020 (a URC Mission Programme); and to encourage and challenge diverse Local Area Groups across the Synod to identify local priorities for growth and service.

The purpose of the *Pastoral Committee* is, in conjunction with the Moderator, to support ordained ministers, lay ministry and develop deployment strategy in maintaining and developing the Church's mission and ministry, including supporting Local Area Groups to develop appropriate local responses to achieving Synod's mission and growth objectives.

The purpose of the *Resources Committee* is to ensure that Synod's financial and property resources are properly administered to best advance Synod's mission and growth objectives and support the ministry of Local Area Groups fairly and appropriately across the Synod area.

The purpose of the *Appointments Advisory Committee* is to ensure that the best possible candidates are found through an open and transparent process to fill vacancies in Synod committees and task groups and to represent Synod at the General Assembly - increasing the level and range of relevant skills and a balanced representation of the geographic spread, age, gender and ethnicity of church members wherever possible.

The *Listed Buildings Advisory Committee* is a quasi-statutory body appointed by Synod in accordance with the Revised Procedure for Control of Works to Buildings agreed between the United Reformed Church and the Government under The Planning (Listed Buildings and Conservation Areas) Act 1990 & The Ecclesiastical Exemption (Listed Buildings and Conservation Areas) Order 1994. (SI 1994 No.1771). It is distinct from other Synod committees in that it largely operates under Planning Law and not the United Reformed Church legislation.

The purpose of the Listed Buildings Advisory Committee is to receive notice of any work proposed within the curtilage of a Listed Church within Thames North Synod, and after consulting with the local church and appropriate heritage bodies to advise the Synod (through the Synod Resources Committee) as to whether or not to grant Listed Buildings Consent and on what conditions.

#### **Local Area Groups**

The formation of Local Area Groups, as part of the 'Re-Visioning the Synod' process which began in November 2015 was completed in 2017. The Synod in total has 14 Local Area Groups. Every local church in the Synod is part of a Local Area Group.

The fulfilment of our vision that churches would be stronger together benefitting from the mutual support that will assist them in fulfilling their obligations and achieving their missional goals more effectively, has had varying degrees of success. The relationship and cooperation between the churches has led to a few amalgamations where two churches formally merge to form a single church, freeing a church building

## UNITED REFORMED CHURCH THAMES NORTH SYNOD CHARITIES

Registered Charity No. 1135477

**Trustees' Report** (*continued*)

**Synod Structures** (*continued*)

**Local Area Groups** (*continued*)

which often requires heavy maintenance cost, as a missional resource for community activities, or by realising funds to support other building or mission projects.

It is planned that the strategies for training, mission and discipleship will be further developed in the context of the Local Area Groups.

### **Moderator**

2021 saw the retirement of Revd Dr Andrew Prasad who had served as Moderator for the Synod for 13 years. The Revd George Watt was inducted in June to serve for a period of 8 years. Moderators are appointed by the URC General Assembly.

### **Synod Staff**

The Synod currently have 3 Synod Office members of staff and 3 employees who operate directly with local churches in the field: Property Development Worker, Children & Youth Development Officer and a Safeguarding Officer. They support various Synod programmes in the field of their specialisation. They are accountable to the Synod Executive Committee. The Synod is seeking to appoint an Administration Assistant, an Assistant Property Officer, a Training Development Officer (all full time) as well as a parttime Synod Clerk.

There is a 'Pastoral Consultants' team dedicated to offering conflict-mediation and pastoral care to churches and ministers when they go through a difficult period or are in transition. The team includes a part-time lay woman, a part-time ordained minister along with two trained volunteers, one of whom is from ethnic minorities.

### **Training & Development**

An annual Gathering of Treasurers and Administrators is held (usually in February) to assist with the ever-increasing legislative and governance environment affecting churches and charities. The Synod Treasurers, Resources Convenor, Trust Officer and Property Development Worker play a key role in planning the event.

The Synod Training Officer provides oversight and encouragement to various need-based training activities that directly assist in the mission and ministry of the local churches, including ministers in training. The Lay Preaching Commissioner along with the new post of Lay Preaching Support Minister facilitates and develops lay preachers in the Synod. We currently have 41 (2020: 47) Assembly Accredited Lay Preachers. In addition we have 2 Local Church Leaders. There is a full time Children's & Youth Development Officer, and a Children's & Youth Advocate to support the churches' work among children and youth.

Along with Eastern Synod we held our annual Spring School in March online. The theme was Trauma-Informed Ministry for These Times. In 2022 there is a residential National Gathering of Ministers in Yarnfield in Staffordshire with the theme Ministry in the Spirit of Jubilee in the year of the 50th Anniversary of the formation of the URC.

The system of Church Life Reviews (CLR), continues as part of the Synod's programme to give local churches an opportunity to express their mission and how best the Synod can assist in furthering it. URC policy is to encourage churches to take up CLR as part of the requirement of declaring a vacancy to invite ministers to serve congregations. Churches are encouraged to link the review with Vision 2020, a national ten-year framework exploring ten priorities for mission.

We continue to encourage our churches to be intentional about discipleship, deepening their own faith and sharing faith with confidence. 'Walking the Way', a national URC initiative which includes Holy Habits, has been embraced to encourage churches to focus on discipleship. In 2020 we were able to appoint a Special Category Minister as a Discipleship Enabler who encourages local Churches in developing their discipleship and supports the Synod in making discipleship as a priority.

A programme for leadership development, *Aspire to More*, replaced our former programme, Training for Learning and Service (TLS), has been prepared to assist churches. This had to be run online and has resulted in one person becoming a Locally Recognised Lay Preachers, two starting training to become Assembly Accredited and one being accepted for training for Stipendiary Ministry.

## UNITED REFORMED CHURCH THAMES NORTH SYNOD CHARITIES

Registered Charity No. 1135477

**Trustees' Report** (continued)

**Synod Structures** (continued)

### **Ecumenical Links**

The Synod regularly reviews its ecumenical links to be effective in its participation. The Moderator participates in meetings of Church Leaders in London and Churches Together gatherings in Essex and East London and Bedfordshire and Hertfordshire. A part time interim Ecumenical Officer was appointed in 2021 and it is hoped to appoint a permanent Officer shortly.

The Church is universal. The United Reformed Church in Thames North is aware of being part of the worldwide Church. Within Europe, the Evangelical Church of Czech Brethren (ECCB) in Czech Republic is linked with Thames North Synod. The relationship has been maintained by sharing news and information and the receiving of guests.

The Synod's Inter-faith work continues through the local church network in several localities where members of the United Reformed Church (URC) have been engaged in dialogue within those communities.

### **Financial Review**

The Statement of Financial Activities on page 13 discloses that there was a net surplus in resources on all funds totalling £0.5 million for the year (2020: £7.5 million). Our total funds now stand at £37.2 million with £9.5 million in Capital and Restricted Funds. However, as explained in the Reserves Note below only £11.6 million of this is readily realisable. Despite the realisation of the inflow of funds from the closure of three churches during 2021 the Cash Flow Statement shows little impact as the proceeds have been utilised to provide church loans and the acquisition of a Manse.

### **Investment Review**

The investment powers of the Synod are those generally applicable to Trustees and are now found in the Trustee Act 2000.

#### **(i) Investment policy**

The Synod seeks to achieve as high an income as possible, subject to protecting the capital value of the funds against inflation. Investments consist of fixed interest and equity marketable securities and property, inherited from closed churches, which are let commercially. The Synod seeks to ensure that none of its investments can be seen to support practices which are against the conscience of Christians following the Ethical Investment Guidelines approved by the URC General Assembly from time to time

#### **(ii) Additions and dispositions**

During the year the Synod disposed of equity investments held in our General fund realising £1.1 million, in order to finance the payment of £0.8 million in respect of the Synod's commitment to the Minister Pension Fund deficit. Investments properties increased by £1.67 million as a result of the Synod's triannual property revaluation, in addition an investment property valued at £0.5 million was transferred to programme properties.

#### **(iii) Portfolio performance**

The performance of our investment holdings during the year have been measured by comparison of total returns against the FTSE All share index, FTSE Actuaries UK Gilts and the UK HPI London All property index on an annual, 3-year and 5-year average basis. The results are outlined below:

<b>Investments</b>	<b>Holding as 31 December 2021 £ '000</b>	<b>1-year return %</b>	<b>3-year return %</b>	<b>5-year return %</b>
Ethical Investment	16,586	16.76	16.12	11.96
Deposit		0.02	0.28	0.31
Property	9,815	8.7	10.24	10.88
<b>Benchmarks</b>				
MSCI UK Investable Markets		18.66	7.42	4.79
MSCI World ex UK Index		23.08	19.93	13.43
MSCI World Index		22.94	19.23	12.94
AREF/MSCI All Prop Monthly		18.70	6.25	7.47
Markit iBoxx £ Gilts Index Fixed		(5.21)	3.39	2.54
Markit iBoxx £ Non Gilts Index		(3.09)	4.51	3.24
SONIA (Cash)		0.05	0.23	0.26

Source: CCLA



**(iii) Portfolio performance** (*continued*)

The trustees have decided to focus the investment funds with the CCLA Ethical Investment Fund following the decision to divest from holdings in the fossil fuel and extractive related industries in 2020. The one, three and five -year investment performance for 2021 reflects the rebound in markets after the fall in December 2020, albeit below normal market performance when compared against portfolios consisting of traditional stocks (i.e. including fossil fuel equities), the trustees are satisfied with the longer-term performance of the fund and that there is sufficient diversification of geographies and asset classes.

**Reserves Policy**

Total reserves at 31 December 2021 were £36.7 million. Endowment funds were £5.6 million, Restricted funds £3.9 million and Unrestricted funds £27.2 million. The trustees would like to retain reserves sufficient to produce enough income to meet the basic running costs of the Synod.

The Balance Sheet on page 14 indicates the amount in the Unrestricted fund and when adjusted for fixed assets and investment properties it is calculated that the easily realisable reserves amount to over £12.5 million.

The Synod does not raise funds from appeals or from member churches and therefore relies entirely on income from investments and the sale proceeds of closed church buildings to fund the work of the Synod.

The average basic costs, excluding voluntary grants, amount to £671k and it is calculated that reserves of £19.7 million would be needed to produce sufficient income to pay all these costs. On that basis, the Synod holds sufficient reserves.

Following the revision of the Synods spending commitments to that of half the average exceptional income arising over a 10-year period from investment gains and sale of redundant buildings to support work of local churches by part funding major projects from time to time. We can report that during the year the Synod spent £2.6 million over our half average 10-year commitment of £1.4 million, due to the recognition of our commitment in respect of the Ministers Pension Fund deficit. The Trustees continue to monitor this benchmark and continue to encourage projects that further the Synods Christian objectives.

**Plans for the future**

The principal tasks of The Executive Committee in 2022 will be to:

1. review and develop a vision for the Synod
2. monitor the budget and expenditure of the Synod and seek to use surplus reserves in supporting the mission of the Synod and local churches
3. strengthen the Local Area Groups and support their efforts
4. develop discipleship through events, training and the work of the Discipleship Enabler
5. agree a deployment strategy and encourage church members to consider and develop their calling to a variety of ministries
6. provide support to churches to understand and observe existing and new legislative requirements, such as governance, Safeguarding and GDPR
7. appoint a Synod Clerk, a Training Development Officer, a Property Officer and an Administrative Assistant to support the work of the Synod
8. support the Synod Committee Conveners to recognise and develop a holistic and collaborative approach to respond to the needs of churches
9. commission a Safeguarding audit
10. support and monitor the implementation of the recently agreed environmental policy
11. commission a new website to meet the needs of the Synod and local churches
12. continue to monitor and provide support to improve the efficiency of the Committees in fulfilling their role
13. the Synod, particularly the Trustees, will work towards a greater understanding of and commitment to the concept of inter-synod funding, whereby those synods with higher reserves assist the essential work of synods with limited funding.
14. support local churches as they emerge from the effects of the COVID-19 pandemic

**Trustees' Report** *(continued)*  
**Plans for the future** *(continued)*

15. manage our commitment of £8.1 million over 10 years, to contribute to a fund established to provide a guarantee in respect of the Minister Pension Fund (MPF) deficit of £45 million, as required by The Pension Regulator.
16. monitor, assess and review the feasibility of developing the Lumen Centre as a central resources and Review the feasibility of developing the Lumen Centre as a central resources.

**Use of Volunteers**

Most Ministers of Word and Sacrament receive stipends directly from the United Reformed Church. The United Reformed Church Trust (acting at denominational level) is a separate charity, not under common control. The Synod office staff, Children's & Youth Development Officer, Property Development Worker, Synod Clerk, Safeguarding Officer and Trust Officer are paid by the Synod. Other than these, all members of Synod Committees and others supporting and enabling Synod activities are volunteers, almost all being members of their local United Reformed Church or Local Ecumenical Partnership church.

**Key Personnel**

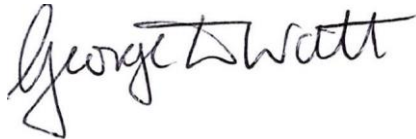
The key management group within the Synod structure is made up of the Synod Moderator, the Synod Clerk and the Treasurer and the Assistant Treasurer. The Moderator is remunerated by the United Reformed Church at the same rate as all stipendiary ministers of word and sacrament serving the denomination. The two treasurers are volunteers. The Synod Clerk is remunerated from Synod Funds, in line with Level 1 Local Authority pay scales.

**Statement of Trustees' Responsibilities**

The Synod Executive is responsible for ensuring that accounts are prepared each financial year which give a true and fair view of the state of those trusts and other funds which are administered for the benefit of the Thames North Synod of the United Reformed Church, under the overall control of the Synod, as at the end of the year and of their income and expenditure for that year. In preparing those accounts, the Synod Executive is responsible for ensuring that:

- suitable accounting policies are selected and applied consistently;
- observe the methods and principles in the Charities SORP;
- judgements and estimates made are reasonable and prudent;
- applicable accounting standards are followed; subject to any material departures being disclosed and explained in the financial statements;
- the accounts are prepared on a going concern basis unless it is inappropriate to assume that the Synod will continue its activities.

The Synod Executive is responsible for ensuring that proper accounting records are maintained which disclose with reasonable accuracy at any time the financial position of the Synod and to enable them to ensure that the accounts comply with generally accepted accounting practice. They are also responsible for safeguarding the assets of the Synod and hence for taking steps for the prevention and detection of fraud and other irregularities.



Signed on behalf of Synod Executive  
Revd George Watt – Moderator

Date: 16 July 2022

**Statement of Financial Activities for Year Ended 31 December 2021**

						2020	
		Unrestricted	Restricted	Capital	Total	Total	
	notes	Funds £'000	funds £'000	funds £'000	Funds £'000	Funds £'000	Funds £'000
<b>Income and endowments from:</b>							
Donations and legacies	3	339	–	–	339	6,938	
Charitable activities	4	–	30	–	30	17	
Investment Income	5	690	105	–	795	864	
Other	6	150	–	–	150	315	
<b>Total</b>		<b>1,179</b>	<b>135</b>	<b>–</b>	<b>1,314</b>	<b>8,134</b>	
<b>Expenditure on:</b>							
Raising funds	7	61	–	–	61	41	
Charitable activities	8,9	4,815	68	–	4,883	1,600	
<b>Total</b>		<b>4,876</b>	<b>68</b>	<b>–</b>	<b>4,944</b>	<b>1,641</b>	
Net gains on investments	11	2,888	255	499	3,642	928	
Net gains on assets held for resale	11	436	–	–	436	–	
<b>Total</b>		<b>3,324</b>	<b>255</b>	<b>499</b>	<b>4,078</b>	<b>928</b>	
<b>Income/Expenditure</b>		<b>(373)</b>	<b>322</b>	<b>499</b>	<b>448</b>	<b>7,421</b>	
<b>Reconciliation of Funds</b>							
Total funds brought forward		27,545	3,620	5,071	36,236	28,815	
Period Income/Expenditure		(373)	322	499	448	7,421	
<b>Total funds carried forward</b>		<b>27,172</b>	<b>3,942</b>	<b>5,570</b>	<b>36,684</b>	<b>36,236</b>	

The Statement of Financial Activities includes all gains and losses recognised in the year. All incoming resources and resources expended are derived from continuing activities. Comparative figures for 2020 are shown in note 12.

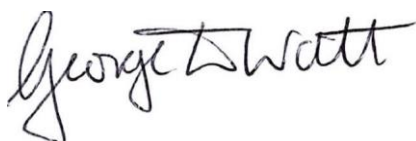
The notes on pages 15 to 26 form part of these financial statements.

**Balance Sheet as at 31 December 2021**

	notes	2021 £'000	2020 £'000
<b>FIXED ASSETS</b>			
Tangible Assets	13	6,956	5,688
Long Term Investments	14	27,556	24,437
Loans and Advances	15	4,482	3,445
<b>Total Fixed Assets</b>		<b>38,994</b>	<b>33,570</b>
<b>Current Assets</b>			
Asset held for re-sale	16	436	1,664
Debtors	17	209	32
Cash and short-term deposits	18	178	2,005
<b>Total current assets</b>		<b>823</b>	<b>3,071</b>
<b>Liabilities:</b>			
Amounts falling due within one year	19	(1,269)	(686)
<b>Net current assets</b>		<b>(446)</b>	<b>3,015</b>
<b>Amounts falling due after one year</b>	19	(1,864)	(349)
		<b>36,684</b>	<b>36,236</b>
<b>Represented by:</b>			
Endowment funds	20	5,570	5,071
Restricted income funds	20	3,942	3,620
Unrestricted Funds	20	27,172	27,546
		<b>36,684</b>	<b>36,236</b>

The notes on pages 15 to 26 form part of these financial statements

Approved by the Synod Executive on 16 July 2022 and signed on their behalf by



**Rev. George Watt**  
Moderator



**Anthony Obi-Ezekpazu**  
Synod Treasurer

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Net income/expenditure for the reporting period (as per SOFA)	448	7,421
Adjustments for :		
Depreciation	2	3
Donations	(339)	(6,897)
Gains/losses on investments	(3,642)	(928)
Dividends, interest and rents from investments	(770)	(747)
Loan Interest	(32)	(134)
Surplus on sale of fixed assets	(587)	(315)
Increase in debtors	(41)	88
Increase in creditors	2,098	(253)
<b>Net cash inflow(outflow) from operating activities</b>	<b>(2,863)</b>	<b>(1,762)</b>
<b>Cash Flow from investment activities</b>		
Dividends, interest and rents from investments	770	747
Donations	339	365
Purchase of fixed assets	(770)	–
Purchase of investments	–	(120)
Proceeds from the sale of investments	1,200	632
Proceeds from the sale of assets held for resale	1,665	–
Issue of loans	(2,238)	(287)
Repayment of loans	70	80
<b>Net cash provided by/used in investing activities</b>	<b>1,036</b>	<b>1,417</b>
<b>Net change in cash and cash equivalents in the reporting</b>	<b>(1,827)</b>	<b>(345)</b>
<b>Cash and cash equivalents at the beginning of the reporting</b>	<b>2,005</b>	<b>2,350</b>
<b>Cash and cash equivalents at the end of the reporting period.</b>	<b>178</b>	<b>2,005</b>

**Analysis of movement in cash and cash equivalents**

	<b>Current</b>	<b>Deposit</b>	<b>Total</b>
Balance at beginning of the period	<b>269</b>	<b>1,736</b>	<b>2,005</b>
Cashflow	(225)	(1,602)	(1,827)
<b>Balance at end of the period</b>	<b>44</b>	<b>134</b>	<b>178</b>

## **1 Accounting Policies**

### **Basis of accounting**

The accounts have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Statement of Recommended Practice for Charities (SORP 2020) (Second Edition, effective 1 January 2021) and the Charities Act 2011.

The financial statements are prepared on a going concern basis under the historical cost convention as modified by the inclusion of investments at market value and in accordance with applicable accounting standards other than the policy for valuing investment properties, see note below. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £1,000. No significant payments were made in other currencies during the year.

### **General Information.**

The Charity is registered in England and Wales (charity number 1135477). The Charity's registered office address is St Paul's URC, Newton Road, London, W2 5LS. The Synod meets the definition of a public benefit entity under FRS102.

### **Preparation of the accounts on a going concern basis**

The Trustees consider that there are no material uncertainties which would cast doubt on the Charity's ability to continue as a going concern. In particular in relation to the effects of the COVID 19 pandemic the Trustees are satisfied that given the strength of its balance sheet and having regard to the most recent forecast, budgets, cash flow statements and risk assessment that the impact on operational continuity will be minimal. For this reason, the Trustees continue to adopt the going concern basis in preparing the financial statements.

### **Scope**

The accounts show the combined income, expenditure, assets and liabilities of the funds, which are administered for the benefit of the Synod.

### **Classification of funds**

Capital funds are permanent endowments, which are required to be retained. The income from these funds is spent in accordance with the terms of the original endowment.

Unrestricted funds are those which may be spent generally for furthering the religious and charitable work of the Synod.

Restricted funds as the name implies are those which may only be spent in accordance with the terms of the original restriction.

### **Incoming Recognition**

All incoming resources are recognised once the Synod has entitlement to the resources, it is probable the resources will be received, and the monetary value of incoming resources can be measured with sufficient reliability. Fixed and current assets inherited from closed churches and legacies are recognised when receivable and are included at fair value.

Investment income is earned through holding assets for investment purposes such as shares and property. It includes dividends, interest and rent. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the income is reported net of costs. It is included when the amount can be measured reliably. Dividend and rental income are recognised as the Synod's right to receive payment is established.

### **Expenditure Recognition**

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing the Synod to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to the category.

Grants payable are payments made to churches, individuals and the wider church in the furtherance of the Synod's objectives. Single or multi-year grants are accounted for when either the recipient has a reasonable expectation that they will receive the grant and the Executive or its Committees have agreed to pay the

## **1 Accounting Policies (*continued*)**

### **Expenditure Recognition (*continued*)**

grant without condition, or the recipient has a reasonable expectation that they will receive a grant and any condition attached to the grant is outside the control of the Synod.

Provision for grants are made when the Spending Committee have approved the grants and this intention has been communicated to the recipient. This includes grants payable over more than one year.

### **Support costs allocation**

Support costs are those that assist the work of the Synod but do not directly represent charitable activities and include premises, office, governance and salary costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings, they have been allocated to the cost of raising funds and expenditure on charitable activities on a basis consistent with use of resources.

### **Tangible Fixed Assets and depreciation**

#### *(i) Land and Buildings*

Programme Assets are carried at cost. Depreciation of programme related freehold land and buildings ceased in 2005 on the basis that it is immaterial since all properties have high residual values. The Finance Committee carries out an impairment review on behalf of Synod Executive to reassure them that the policy of non-depreciation still remains appropriate.

#### *(ii) Motor Cars and Office Equipment*

Depreciation is only provided for assets costing over £1,000 and is provided at 25% of the written down value unless the life of the asset is expected to be shorter.

#### *(iii) Office Furniture and Fittings*

Depreciation has been provided at 25% of the written down value unless the life of the asset is expected to be shorter.

### **Investments**

Quoted Investments are included at market value at the Balance Sheet date. The Investment properties were valued at market value at 31 December 2020 by the Synod's surveyors – Rapleys. It is the Synod's intention that Investment properties will be valued at "fair value" in future years.

### **Realised gains and losses**

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains or losses are calculated as the difference between the market value at the year end and opening market value (or purchase date if later). Realised and unrealised gains are not separated in the Statement of Financial Activities.

### **Pensions**

The Synod contributes to a multi-employer defined benefit pension scheme for some employees who were employed before 2010 (see note 23). The assets of the scheme are managed independently of the Synod. Pension costs are assessed in accordance with the advice of an independent qualified actuary. Contributions for the regular ongoing cost of pensions are such that the regular pension cost is a substantially level percentage of the current and expected future pensionable payroll. The Synod also operated two defined contribution schemes which were closed in 2017 and replaced with an Auto Enrolment Scheme. Contributions are charged as expenditure as they become payable in accordance with the rules of the schemes.

### **Recognition of liabilities**

Expenditure is included in the Statement of Financial Activities in accordance with the concept that liabilities are recognised as soon as there is a legal or constructive obligation committing the Synod.

### **Debtors**

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.



## 1 Accounting Policies (*continued*)

### Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

### Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

### Significant Estimates and Judgements

In preparing these financial statements the trustees have had to make estimates and assumptions that affects the amounts recognised in these financial statements. Estimates and judgement are continually evaluated and are based on historical experience and other factors, including expectations of future events that are reasonable under the circumstances. The key area that is subject to estimates or judgement where adjustments would have a material effect are investment property valuations.

### Financial instruments

The Synod only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities such as trade and other accounts receivable and payable, loans to related parties and investments in stocks and share. The measurement basis used for these financial instruments is detailed in note 21 of the accounts.

## 2 Related Party Transactions and Trustees' Remuneration

During the year one Trustee received fees in relation to HR advisory, no other Trustees received emoluments (2020: £nil). Travelling, computer and stationery expenses reimbursed in the year totalled £ nil (2020 £ nil).

## 3 Donations and Legacies

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Receipts from Closed Churches	128	6,897
Legacy	180	–
Trust	31	41
	<b>339</b>	<b>6,938</b>

## 4 Charitable Activities

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Income from Retirement Homes	30	17
	<b>30</b>	<b>17</b>

The Synod asked a less than commercial rent on properties owned by the Synod's Homes for Retired Ministers' Fund. These are let to ministers and their widows who had not amassed sufficient years' service to qualify for the URC Retired Ministers Housing Scheme.

## 5 Investments

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Dividends - investment units	479	470
Dividends - fixed interest units	9	9
Interest on loans to churches and ministers	41	143
Rents from Investment Properties	284	260
Notional gain on equity loan	(18)	(18)
	<b>795</b>	<b>864</b>

**5 Investments (continued)**

Interest on deposit accounts is either paid direct to the Synod or via URC Thames North Trust. The notional gain on the equity loan reflects the increased value of the loan to Mission Housing. This is a requirement for FRS 102.

**6 Other**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Profit on disposal of programme assets	–	315
Profit on the disposal of investment units	150	–
	<b>150</b>	<b>315</b>

**7 Cost of Raising Funds**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Rented Property Costs - Investment Properties	61	41
	<b>61</b>	<b>41</b>

Rented property costs consist of insurance, professional fees, repairs, statutory surveys etc as required on the Synod's housing stock.

**8 Allocation of Support Costs and Overheads**

Where costs are specifically attributable to Programme Staff these have been included in direct Support costs. Following a re-evaluation of our costs, it is now considered that all Administration costs can be classed as charitable.

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Inter Synod Sharing	180	180
Newham Grant	–	–
Contribution to National Church (Ministry and Mission Fund)	150	101
Ongoing committed mission costs	61	105
Salaries and costs of Programme staff	187	211
Resources Grants	589	545
Welfare grants	23	1
Costs of retirement and Synod properties	308	127
Salaries and associated costs for Office Staff	198	159
Synod Office running Costs	52	55
Trust Officer Salary and associated costs	87	73
Synod Clerk's salary and costs, Committee and Synod events	17	24
Pastoral Consultants costs	–	–
Legal and Valuers' fees	10	2
Audit fee	20	17
Contribution to URC pensions deficit	3,001	–
	<b>4,883</b>	<b>1,600</b>

**9 Charitable Activities**

Under the new committee structure all grants are made by the Resources Committee after consulting with the Discipleship and Pastoral Committees. All grants are made to local churches.

## 10 Emoluments of Employees

The total emoluments of employees of the Synod were £419,000 (2020 £338,000). The average number of employees was 11 (2020:10). During the year, the following salary costs were incurred:

	2021 £'000	2020 £'000
Gross Salaries	141	118
Social Security Costs	14	12
Pension Contributions	21	20
	<b>176</b>	<b>150</b>
<hr/>		
Salaries of the Synod Clerk, Office and Trust Staff		
Gross Salaries	203	154
Social Security Costs	21	18
Pension Contributions	18	16
	<b>242</b>	<b>188</b>
<hr/>		
The number of employees that receive a salary of		
£60,000 - £70,000	1	-
£70,000 - £80,000	1	1

The Synod's Key Personnel are considered to be, other than the Trustees, the Moderator whose stipend is paid by the United Reformed Church. The Treasurer and Deputy Treasurer who receive no remuneration and the Synod Clerk whose salary for his part time employment was £25,282 (2020: £31,735). Termination payments of £ nil were made during the year (2020: £ nil)

## 11 Gain/Losses on Investments and Assets Held for Resale

	2021 £'000	2020 £'000
Gains on revaluation of investments held (see note 14)	3,642	928
Assets Held for Sale	436	-

## 12 Statement of Financial Activities for Previous Year 2020

	notes	Funds £'000	funds £'000	Capital funds £'000	Total Funds £'000
<b>Income and endowments from:</b>					
Donations and legacies	3	6,938	-	-	6,938
Charitable activities	4	-	17	-	17
Investment Income	5	786	78	-	864
Other	6	315	-	-	315
<b>Total</b>		<b>8,039</b>	<b>95</b>	<b>-</b>	<b>8,134</b>
<b>Expenditure on:</b>					
Raising funds	7	41	-	-	41
Charitable activities	9	1,557	43	-	1,600
<b>Total</b>		<b>1,598</b>	<b>43</b>	<b>-</b>	<b>1,641</b>
Net gains on investments	11	571	138	219	928
Net gains on assets held for resale	11	-	-	-	-
<b>Total</b>		<b>571</b>	<b>138</b>	<b>219</b>	<b>928</b>
<b>Income/Expenditure</b>		<b>7,012</b>	<b>190</b>	<b>219</b>	<b>7,421</b>
<b>Reconciliation of Funds</b>					
Total funds brought forward		20,533	3,430	4,852	28,815
Period Income/Expenditure		7,012	190	219	7,421
<b>Total funds carried forward</b>		<b>27,545</b>	<b>3,620</b>	<b>5,071</b>	<b>36,236</b>

**13 TANGIBLE FIXED ASSETS**

	Homes for Retired Ministers	Programme & other Property	Office Equipment, furniture and cars	Total
	£'000	£'000	£'000	£'000
<b>Cost</b>				
At 1 January 2021	1,608	4,133	59	5,800
Additions	–	770	–	770
Disposals	–	–	–	–
Transfers to investment properties	–	500	–	500
<b>At 31 December 2021</b>	<b>1,608</b>	<b>5,403</b>	<b>59</b>	<b>7,070</b>
<b>Depreciation</b>				
At 1 January 2021	45	13	54	112
Charge for year	–	–	2	2
<b>At 31 December 2021</b>	<b>45</b>	<b>13</b>	<b>56</b>	<b>114</b>
<b>Net Book Value at 31 December 2021</b>	<b>1,563</b>	<b>5,390</b>	<b>3</b>	<b>6,956</b>
<b>Net Book Value at 31 December 2020</b>	<b>1,563</b>	<b>4,120</b>	<b>5</b>	<b>5,688</b>

Homes for Retired Ministers include freehold and leasehold property wholly or substantially owned by the Synod and occupied by retired ministers or their former partners. A less than commercial rent is paid by these tenants.

Other Property comprises in the main, houses occupied by ministers serving in the area of the Synod where they are not accommodated in houses owned by individual churches. During the year one property was sold.

Within Homes for Retired Ministers 2 leasehold properties. 1 Mayfair Lodge (£ 263,000) and 5 Cedar Court (£ 31,157)

**14 Investments**

	CCLA Funds	COIF Deposits	Programme Related Investment	Investment Properties	Total
	£'000	£'000	£'000	£'000	£'000
At 1 January 2021	15,662	128	–	8,647	24,437
Additions	–	27	1,000	–	1,027
Disposals	(1,050)	–	–	–	(1,050)
Transfers to Programme & other property	–	–	–	(500)	(500)
Net gains / (losses)	1,974	–	–	1,668	3,642
<b>At 31 December 2021</b>	<b>16,586</b>	<b>155</b>	<b>1,000</b>	<b>9,815</b>	<b>27,556</b>

**15 Loans**

	2021 £'000	2020 £'000
Interest bearing loans	487	344
Non-interest-bearing loans – churches	224	191
Equity loan to Mission Homes	210	210
Adeyfield Free Church – 50 year loan	1,384	–
Adeyfield Free Church – 10 year loan	–	285
Adeyfield Free Church – bridging loan	–	2,177
Fair Value Adjustment to Mission Homes loan (see note 5)	184	238
Newham URC	1,693	–
Bromley By Bow Centre	300	–
	<b>4,482</b>	<b>3,445</b>

£ 411,000 (2020: £23,313) of the loans outstanding are due for repayment within one year, the remainder within the following four years. During the year both the Bridging and 10 year loans to Adeyfield Free Church were refinanced by a 50 year termed loan at an interest rate of 1.8% and the grant of an equity interest in the new church, equivalent to £1,000,000 (see note 14: Programme Related Investment).

**15 Loans (continued)**

Non-interest-bearing loans are made to churches on an emergency basis. Non-interest-bearing loans to individuals have been made to assist with the purchase of computers and to staff for season tickets and cars used substantially for Synod purposes. New loans of £ 2,221,000 (2020: £287,000) were made during the year and £ 70,000 (2020: £80,000) repaid.

**16 Assets Held for Resale**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Former Whetstone URC premises as valued	–	1,664
Heston URC Manse	436	–
	<b>436</b>	<b>1,664</b>

**17 Debtors**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Debtors & Accrued Income	191	25
Payments in advance	18	7
	<b>209</b>	<b>32</b>

**18 Cash and Short-term Deposits**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
COIF Deposit Accounts	134	1,736
Cash at Bank	44	269
	<b>178</b>	<b>2,005</b>

**19 Creditors**

	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
Creditors	14	307
Accrued expenses	783	29
Accrued grants due within one year	472	350
	<b>1,269</b>	<b>686</b>
Accrued grants due in more than one year	432	349
Provision for URC pensions deficit	1,432	–
	<b>1,864</b>	<b>349</b>

The accrued grants due in more than one year consist of residual Mission Initiatives Group liabilities only. The expectation is that grants made by the Resources Committee made in 2021 will be accessed in 2021.

**20 Funds**

Six charities were registered with the Charity Commission in April 2011. The Religious Education Fund was absorbed into the General Purposes Funds in 2013.

**General Purposes Fund**

	<b>Capital Fund</b>	<b>Unrestricted Fund</b>	<b>Property Maintenance Unrestricted</b>	<b>Mission Fund</b>	<b>Ethnic Minorities Capital</b>	<b>Ethnic Minorities Restricted</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Balance at 1 January	3,355	231	376	9	75	42	4,088
Income	–	722	5	–	–	3	730
Outgoings	–	(1,545)	–	–	–	–	(1,545)
Investment gains	395	2,369	24	–	10	4	2,802
<b>Balance at 31</b>	<b>3,750</b>	<b>1,777</b>	<b>405</b>	<b>9</b>	<b>85</b>	<b>49</b>	<b>6,075</b>

**20 Funds (continued)**

**General Purposes Fund (continued)**

The Fund was established in 1982 for the purpose of furthering the religious and other charitable work of the United Reformed Church in the area now of the Thames North Synod of the United Reformed Church by providing information, advice and support and grants. It is used to purchase or assist with purchasing property in support of the Synod or local church activities. It is also used to provide and promote lay and ministerial training, develop and promote ecumenical relations, work making a difference in the local communities and supporting other charities as an expression of the Christian faith.

**General Fund**

	<b>Unrestricted Fund £'000</b>
Balance at 1 January 2021	26,929
Income	452
Outgoings	(3,331)
Investment gains	932
<b>Balance at 31 December 2021</b>	<b>24,982</b>

The Fund was established in 1998 for the purpose of supporting and enhancing the charitable work of local churches now within the Thames North Synod by providing information, advice and support to individuals and organisations, by providing grants or loans to local churches for the upkeep, repair and improvement of church buildings and manses, purchasing or assisting the purchase of property in support of the Synod or local church activities and by supporting and enhancing the charitable work of the wider United Reformed Church by providing grants. Income is from the proceeds of sale of former churches.

**Church Buildings Fund**

	<b>Capital Fund £'000</b>	<b>Restricted £'000</b>	<b>Total £'000</b>
Balance at 1 January 2021	674	1,525	2,199
Income	–	45	45
Outgoings	–	(45)	(45)
Investment gains	75	122	197
<b>Balance at 31 December 2021</b>	<b>749</b>	<b>1,647</b>	<b>2,396</b>

The Fund was established in 1982 for the purpose of making grants and loans to local churches now within the Thames North Synod for the upkeep and repair and improvement (including replacement) of their church premises and manses.

**Retired Ministers Housing Charity**

	<b>Capital Fund £'000</b>	<b>Restricted £'000</b>	<b>Total £'000</b>
Balance at 1 January 2021	827	1,899	2,726
Income	–	80	80
Outgoings	–	–	–
Investment gains	–	116	116
<b>Balance at 31 December 2021</b>	<b>827</b>	<b>2,095</b>	<b>2,922</b>

The Fund was established in 1982 for the purpose of purchasing suitable properties which would provide homes for retired ministers and their spouses or the widow(er)s of retired Ministers who do not qualify for assistance from the general United Reformed Church scheme and who formerly served within Thames North Synod. It may also make grants available towards sheltered housing costs.

**20 Funds (continued)**

**Welfare Fund**

	Capital Fund £'000	Restricted £'000	Total £'000
Balance at 1 January 2021	139	155	294
Income	0	7	7
Outgoings	–	(23)	(23)
Investment gains	19	12	31
<b>Balance at 31 December 2021</b>	<b>158</b>	<b>151</b>	<b>309</b>

The Fund was established in 1982 for the purpose of making grants to ministers in the area now of the Thames North Synod whether serving or retired and their spouses/ widow(er)s in times of need.

**Summary**

	Unrestricted £'000	Restricted £'000	Capital £'000	Total £'000
Balance at 1 January 2021	27,545	3,620	5,071	36,236
Income	1,178	136	–	1,314
Outgoings	(4,876)	(68)	–	(4,944)
Investment gains	3,325	254	499	4,078
<b>Balance at 31 December 2021</b>	<b>27,172</b>	<b>3,942</b>	<b>5,570</b>	<b>36,684</b>

	Unrestricted £'000	Restricted £'000	Capital £'000	Total £'000
General Purposes Fund	2,190	50	3,835	6,075
General Fund	24,982	–	–	24,982
Church Buildings Fund	–	1,646	750	2,396
Retired Ministers Housing Charity	–	2,095	827	2,922
Welfare Funds	–	151	158	309
<b>Balance at 31 December 2021</b>	<b>27,172</b>	<b>3,942</b>	<b>5,570</b>	<b>36,684</b>

	Fixed Assets £'000	Net Current Assets £'000	Long Term Liabilities £'000	Total £'000
General Purposes Fund	6,458	63	(446)	6,075
General Fund	26,554	(1,572)	–	24,982
Church Buildings Fund	2,547	(151)	–	2,396
Retired Ministers Housing Charity	3,106	(184)	–	2,922
Welfare Fund	329	(20)	–	309
<b>Balance at 31 December 2021</b>	<b>38,994</b>	<b>(1,864)</b>	<b>(446)</b>	<b>36,684</b>

Movement on these funds in 2020 are included in note 24 of the accounts.

**21 Financial Instruments**

	2021 £'000	2020 £'000
<b>Financial Assets</b>		
Financial assets measured at fair value	27,556	24,437
Financial assets that are debt instruments measured at amortised cost	4,691	3,477
<b>Financial Liabilities</b>		
Financial liabilities measured at amortised cost	14	307

Financial assets measured at fair value comprise listed investments. Financial assets measured at amortised cost comprise loans and debtors. Financial liabilities measured at amortised cost comprise creditors.

## 22 Ministry and Mission Contributions

During 2021 the Synod's churches contributed £ 1,809,313 (2020: 1,990,144) directly to the national church's Ministry and Mission Fund and the Synod contributed £ 180,000 (2020: £100,617).

## 23 The United Reformed Church Final Salary Scheme

Synod employees whose employment commenced before 2010 are entitled to contribute to a staff pension scheme set up by The United Reformed Church known as the "Final Salary" scheme; this too is a defined benefit scheme, which is administered by TPT Retirement Solutions (formerly The Pensions Trust). The United Reformed Church is the principal employer in the scheme, and Thames North Synod is one of the participating employers. There is no agreement to charge the net defined benefit cost to participating employers, who are therefore unable to identify their share of the underlying assets and liabilities – each employer pays a common contribution rate.

Triennial actuarial valuations of the whole Final Salary scheme are performed by a qualified independent actuary. The most recent formal actuarial review of the scheme was at 30 September 2020, when the scheme had a surplus of £2,689,000. The assumptions underlying that valuation include:

Discount rates of 4.9% pa pre-retirement and 1.8% post-retirement

- Pensionable earnings growth of 2.45% for three years, 2.7% thereafter
- Price inflation and pension increases of 2.2%
- Retirement age (active members) of 65, with maximum commutation

During 2021 the United Reformed Church contributed 28.2% (2020: 28.2%) of basic salary in respect of members of the Final Salary scheme which includes 10.5% as deficit funding and 3.2% to meet expenses and levies. Members contributed at the rate of 7.5% in the accounting period. The contributions from 1 Jan 2021 are 30.3%. There is no deficit funding in this figure as the scheme is in surplus and expenses and levies are now covered by a fixed annual amount of £102,516.

For Staff employed after 2010, matched contributions of up to 10% of their gross earnings were offered in a "Stakeholder Scheme". From October 2017 staff were offered to opt in or opt out of a qualified earnings scheme from between 4% to 10% of their salary; this is a scheme operated through the People's Pension (B&CE).

## 24 Funds – comparative movements

### General Purposes Fund

	Capital Fund £'000	Unrestricted Fund £'000	Property Maintenance Unrestricted £'000	Mission Fund £'000	Ethnic Minorities Capital £'000	Ethnic Minorities Restricted £'000	Total £'000
Balance at 1 January 2020	3,182	801	360	9	71	37	4,460
Income	–	639	5	–	–	3	647
Outgoings	–	(1,316)	–	–	–	–	(1,316)
Investment gains	173	107	11	–	4	2	297
<b>Balance at 31 December 2020</b>	<b>3,355</b>	<b>231</b>	<b>376</b>	<b>9</b>	<b>75</b>	<b>42</b>	<b>4,088</b>

The Fund was established in 1982 for the purpose of furthering the religious and other charitable work of the United Reformed Church in the area now of the Thames North Synod of the United Reformed Church by providing information, advice and support and grants. It is used to purchase or assist with purchasing property in support of the Synod or local church activities. It is also used to provide and promote lay and ministerial training, develop and promote ecumenical relations, work making a difference in the local communities and supporting other charities as an expression of the Christian faith.



**24 Funds – comparative movements** *(continued)*

**General Fund**

	<b>Unrestricted £'000</b>
Balance at 1 January 2020	19,363
Income	7,395
Outgoings	(281)
Investment gains	452
<b>Balance at 31 December 2020</b>	<b>26,929</b>

The Fund was established in 1998 for the purpose of supporting and enhancing the charitable work of local churches now within the Thames North Synod by providing information, advice and support to individuals and organisations, by providing grants or loans to local churches for the upkeep, repair and improvement of church buildings and manses, purchasing or assisting the purchase of property in support of the Synod or local church activities and by supporting and enhancing the charitable work of the wider United Reformed Church by providing grants. Income is from the proceeds of sale of former churches.

**Church Buildings Fund**

	<b>Capital £'000</b>	<b>Restricted £'000</b>	<b>Total £'000</b>
Balance at 1 January 2020	641	1,471	2,112
Income	–	42	42
Outgoings	–	(42)	(42)
Investment gains	33	54	87
<b>Balance at 31 December 2020</b>	<b>674</b>	<b>1,525</b>	<b>2,199</b>

The Fund was established in 1982 for the purpose of making grants and loans to local churches now within the Thames North Synod for the upkeep and repair and improvement (including replacement) of their church premises and manses.

**Retired Ministers Housing Charity**

	<b>Capital £'000</b>	<b>Restricted £'000</b>	<b>Total £'000</b>
Balance at 1 January 2020	827	1,779	2,606
Income	–	43	43
Outgoings	–	–	–
Investment gains	–	77	77
<b>Balance at 31 December 2020</b>	<b>827</b>	<b>1,899</b>	<b>2,726</b>

The Fund was established in 1982 for the purpose of purchasing suitable properties which would provide homes for retired ministers and their spouses or the widow(er)s of retired Ministers who do not qualify for assistance from the general United Reformed Church scheme and who formerly served within Thames North Synod. It may also make grants available towards sheltered housing costs.

**Welfare Fund**

	<b>Capital £'000</b>	<b>Restricted £'000</b>	<b>Total £'000</b>
Balance at 1 January 2020	131	143	274
Income	0	7	7
Outgoings	–	(1)	(1)
Investment gains	8	6	14
<b>Balance at 31 December 2020</b>	<b>139</b>	<b>155</b>	<b>294</b>

The Fund was established in 1982 for the purpose of making grants to ministers in the area now of the Thames North Synod whether serving or retired and their spouses/ widow(er)s in times of need.

**24 Funds – comparative movements** *(continued)*

<b>Summary</b>	<b>Unrestricted</b>	<b>Restricted</b>	<b>Capital Fund</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Balance at 1 January 2020	20,533	3,430	4,852	28,815
Income	8,039	95	–	8,134
Outgoings	(1,598)	(43)	–	(1,641)
Investment gains	571	138	219	928
<b>Balance at 31 December 2020</b>	<b>27,545</b>	<b>3,620</b>	<b>5,071</b>	<b>36,236</b>

	<b>Unrestricted</b>	<b>Restricted</b>	<b>Capital Fund</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
General Purposes Fund	616	42	3,430	4,088
General Fund	26,929	–	–	26,929
Church Buildings Fund	–	1,524	675	2,199
Retired Ministers Housing Charity	–	1,899	827	2,726
Welfare Funds	–	155	139	294
<b>Balance at 31 December 2020</b>	<b>27,545</b>	<b>3,620</b>	<b>5,071</b>	<b>36,236</b>

	<b>Fixed Assets</b>	<b>Net Current Assets</b>	<b>Long Term Liabilities</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
General Purposes Fund	3,787	650	(349)	4,088
General Fund	24,948	1,981	-	26,929
Church Buildings Fund	2,037	162	-	2,199
Retired Ministers Housing Charity	2,525	201	-	2,726
Welfare Fund	273	21	-	294
<b>Balance at 31 December 2020</b>	<b>33,570</b>	<b>3,015</b>	<b>(349)</b>	<b>36,236</b>

# **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF UNITED REFORMED CHURCH THAMES NORTH SYNOD CHARITIES FOR THE YEAR ENDED 31 DECEMBER 2021**

## **Independent auditor's report to the trustees of United Reformed Church Thames North Synod Charities**

### **Opinion**

We have audited the financial statements of United Reformed Church Thames North Synod Charities for the year ended 31 December 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2021 and of the charity's net movement in funds for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder. We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Trustees' Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charity; or
- sufficient and proper accounting records have not been kept; or
- the charity financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

# **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF UNITED REFORMED CHURCH THAMES NORTH SYNOD CHARITIES FOR THE YEAR ENDED 31 DECEMBER 2021**

## **Responsibilities of trustees for the financial statements**

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to the use of restricted funds in accordance with trust law and compliance with employment law, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011 and the Charities SORP.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls). Audit procedures performed by the engagement team included:

- Inspecting minutes of Trustees' meetings;
- Reviewing allocations and disclosures relating to restricted funds;
- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Reviewing valuations of investments; and
- Challenging assumptions and judgements made by management in their critical accounting estimates. These related to investment property valuations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

## **Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's trustees as a body for our audit work, for this report, or for the opinions we have formed.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF UNITED REFORMED CHURCH  
THAMES NORTH SYNOD CHARITIES FOR THE YEAR ENDED 31 DECEMBER 2021**

*Haysmacintyre LLP*

Haysmacintyre LLP  
Statutory Auditors  
Date: 16 July 2022

10 Queen Street Place  
London  
EC4R 1AG

Haysmacintyre LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006